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## Brain Teaser



You have an 11-minute hourglass and a 7 minute hourglass. You need to measure exactly 15 minutes. How do you do it?

There's more than one method, what is the most efficient one?

## Solution: Brain Teaser

## Answer:

Flip 11 and 7 at the same times, when 7 runs out, you start your time. After 4 minutes, the 11 runs out and you flip it, combined that is 15 minutes, but it took 22 total minutes to measure.

A faster method is to flip both, but then when the 7 runs out, flip it again. After 4 minutes, 11 total minutes have passed, if you flip the 7 again (4 minutes have passed since first flipped), you can now time 15 minutes in 15 minutes



## What Is Valuation?

* Determining how much a business is currently worth
\& Relies on assumptions of the business
* Analyzes historical financials and projects future prospects
\& No exact number that everyone will agree on
* Art, not a science




## What are the primary types of valuation?



## Types of Valuation

* 2 Major Types of Valuation
- Relative Valuation
- Values a company by comparing it to other similar companies in the same industry
- Intrinsic Valuation
- Values a company based on how much cash the business can generate




# Relative Valuation 

## What Are You Comparing?

* When doing relative valuation, we look for companies that are
- In the same industry
- Have similar business model / sell similar products
- In the same geography
- Around the same size





## How Do You Compare?

* Price that these other businesses are valued at
- Eg. Halal Cart A store is valued at $\$ 100,000$
* Does this mean that Farook's should also be valued at $\$ 100,000$ ?
- If not, what are we missing?




## Earnings!

* Companies from the same industry can have different levels of profitability that we need to consider
* If Halal Cart A makes $\$ 10,000$ of earnings, and Farook's makes $\$ 50,000$, but they are both valued at $\$ 100,000$ - is this fair?
- Just based on this, which one would you rather invest in?
- Why do you think we can see such a drastic difference between two companies in the same industry?




## What is a Valuation Multiple?

* A ratio of $\mathrm{A} / \mathrm{B}$
- A is usually defined as price or value of the business
- B is a financial metric of the company (Revenue, Earnings, etc...)
* Price / Net Earnings (P/E Ratio) is the most well-known multiple, but another valuation multiple is much more common


## EV / EBITDA

* One of the most used multiples in relative valuation
* Numerator: Enterprise Value
- Value of the core operating assets of the business
- $\mathrm{EV}=$ Equity Value + Debt - Cash
- Considers both the debt and equity investors of a business
* Denominator: EBITDA
- Earnings Before Interest, Tax, Depreciation, and Amortization


## Example

* Halal Cart A
- $\mathrm{EV}=\$ 100$
- EBITDA $=\$ 20$
- EV/EBITDA = ?
* Farook's
- EBITDA $=\$ 50$
- What should the EV be assuming that the two companies trade at the same multiple?


## Comparable Companies Analysis

* What you just did is a comparable companies valuation!
- In practice, you would find the multiple for a group of comparable companies (other Halal carts) and find the median/mean
- Can also use other multiples besides EV/EBITDA
* Company is worth what the market will pay for it


## Precedent Transactions Analysis

* Similar to comparable companies analysis except that you use historical transactions
- Eg. Use a list of halal carts that have been acquired in the past and see at what multiple they were acquired at


Intrinsic Valuation


## Intrinsic Valuation

* Based on a company's ability to bring in cash
* Valuation doesn't reference the market value
* Most popular form of intrinsic valuation:
- Discounted Cash Flow Analysis (DCF)


## Time Value of Money

* Let's say you are working a job that pays you $\$ 100$ a week. Would you rather be paid now? Or in a year? Why?



## Time Value of Money

* Let's say you are working a job that pays you $\$ 100$ a week.

Would you rather be paid now? Or in a year? Why?

* Now!
- Opportunity Cost! Money received today can be invested and you can earn interest on it.
- Less Risk




## Parts of a DCF

* Projection Period
* Why can't we project forever?
* Project out FCF during projection period based on business analysis
* Terminal Value
* Gordon Growth Method
* Multiples Method


# Discounted Cash Flow Analysis (DCF) 

* Value of a firm equals the present value of future cash flows
* Values a company based on how much cash it generates in the future
- Cash generated next year will be worth more than cash generated 5 years from now


## Formula for FCF

Revenue
(-) COGS
Gross Profit
(-) Operating Expenses
EBIT
(-) Cash Taxes
(+) Depreciation
(-) Changes in Net Working Capital
(-) Capital Expenditures
Unlevered Free Cash Flow

## Financial Projections

* How would you go about projecting revenue for Farook's? What factors would you consider?
* How would you project costs?
* At its core you are projecting out Revenues * Margins
* Then adjusting for FCF conversion from EBIT or EBITDA * CapEx
* NWC
* Tax


## Top-Down vs Bottom-Up

* Top-Down Projection
* Bottom-Up Projection


## Top-Down vs Bottom-Up

* Top-Down Projection
* TAM * Market Share
* Bottom-Up Projection
* Units sold * Price per unit


## Farook's Revenue Projection

* Top-Down
* TAM -
* Market Share -
* Bottom-Up
* Units Sold
* Price Per Unit -


## Farook's Revenue Projection

* Top-Down
* TAM
* Total $\$$ spent on Halal food in union square area
* Adjust for future price increases as well
* Market Share - Current market share adjusted for your expected changes
* Bottom-Up
* Units Sold - Project out future units sold
* Price Per Unit - Project out future price increases and mix shifts


## Operating Leverage

* Fixed vs. Variable Costs

If I have $\$ 100$ in revenue, and $\$ 50$ in costs, profit of $\$ 50$

* Revenue increases 10\%
* If all my costs are fixed what happens to profit?
* How about if they are variable?


## FCF Conversion

If EBIT is $\$ 100$, and FCF is $\$ 60$

* What is FCF conversion?
* Think back to the formula
* The primary factor here is CapEx
* Maintenance CapEx
* CapEx to maintain the cart for Farook
* Growth CapEx
* CapEx if Farook plans on building a new cart somewhere else


## Terminal Value

* Value of a business beyond the forecast period when future cash flows can't be estimated
* Assumes that a company will grow into perpetuity
* Can represent a significant part of the value in a DCF


## Discount Rates

* Typically weighted average cost of capital * Reflects TVM, risk, and required rate of return
* Measured by weighted average cost of equity and cost of debt


## Ways to Project Terminal Value

* Multiple method: Apply a multiple to final year's projection of EBITDA
* Gordon Growth Model:

$$
\mathrm{GGM}=\frac{D o(1+g)}{k e-g}
$$

## How Are the Two Methods Connected?

* Farook produces $\$ 20 \mathrm{k}$ per year in EBITDA and $\$ 10 \mathrm{k}$ per year in FCF
* Multiples Method: Comparable Halal Carts to Farook in 5 years are being valued at 10x EBITDA
* This implies valuation of 200k for Farook in 5 years
* Gordon Growth Method: To get to 200k in valuation with 10k in FCF, at an $8 \%$ discount rate, what is the implied growth rate?



## Get in Touch

Feel free to reach out to us over Facebook or email if you have any questions
www.quantfsnyu.com quantfsnyu@gmail.com

- President - Kevin Chen (kevinchen@stern.nyu.edu)
- Vice-President - Mariah Rui (mariah.rui@stern.nyu.edu)
- Co-Head of All Portfolios - Daniel Abraham (daniel.abraham@stern.nyu.edu)
- Co-Head of All Portfolios - Edward Yudolevich (edy3311@stern.nyu.edu)

